



COMPENDIUM OF PERL-ARC SUPPORTED REFORMS IN KANO STATE



S/No	Date	Reporting Period	Reform Area	Sector	MDAs	Title & Output Type	Brief Description	Link	Suitable for External Circulation (Facilitators)	Notes
1	July 2017	Year One	Public Financial Management (PFM)	Governance	Ministry of Planning & Budget	2016 Full Year Budget Performance Review - Powerpoint	This presentation analyses and deliberates on full year (Jan-Dec, 2016) budget performance, establishes areas that require improvement, examines reasons for non-performance where applicable and suggests the way forward.	https://perl.box.com/s/3k1m3006m96541229b26302afad		externally as contained in the Compendium of Reforms, some of the emerging questions are - - Does external refer to the wider public? - Does Internal refer to within PERL/FCDO? - What does Nil mean?
2	September 2017	Year One	Public Financial Management (PFM)	Governance	Ministry of Planning & Budget	Action Plan on Lessons Learned from Neighboring States on the State Budget Process - Word	This report documents lessons learned regarding Kano State's budget process. It summarizes the activities, success stories, challenges, and way forward across the five pillars, namely: Overarching Policy and Strategic Planning, Fiscal Forecasting, The Annual Budget Process, Citizen Engagement & Transparency of the Budget, and High Level Political Commitment.	https://perl.box.com/s/3k1m3006m96541229b26302afad		Some documents have been overtaken by events and better left in the PERL archives for referencing.
3	January 2017	Year One	Public Financial Management (PFM)	Governance	Kano Internal Revenue Service	Report on Kano State Internally Generated Process Review - Word	This report covers an assessment of IGR processes identifying blockages to reporting. It provides recommendations on how to resolve the blockages including a preliminary/interim setting high level meeting held with relevant office holders with responsibility for revenue and expenditure management in Kano State. It also documents lessons learned in the course of the assessment.	https://perl.box.com/s/3k1m3006m96541229b26302afad		Some contain material from years, are relevant for learning and should be made public.
4	May 2017	Year One	Public Financial Management (PFM)	Governance	Ministry of Finance & Economic Development	Report on Strengthening Kano State Internal Control and Internal Audit Functions - Word	This report includes recommendations for the strengthening of Kano State systems and processes. It provides details of the methodology, assessment structure, supporting activities, key findings, recommendations, conclusions and next steps and lessons learned.	https://perl.box.com/s/3k1m3006m96541229b26302afad		Some may not find a home with the new administration if they are advertising the successes of the previous administration.
5	September 2017	Year One	Policy & Strategy (P&S)	Agriculture	Ministry of Planning & Budget/ Ministry for Agriculture & Natural Resources	Kano State Agricultural Sector Rapid 2018-2020 MTSS Roll-over - Word	This report describes the process to develop the Agricultural Sector Medium Term Strategy (MTSS) Roll-over. It also sets out the steps followed to ensure an appropriate degree of consistency between the submissions from the Ministries, Departments and Agencies (MDAs) of the sector while allowing an appropriate degree of flexibility to reflect sector differences and to allow for learning and development through the process. The report introduces the aims and objectives of the MTSS as well as the summary of stages followed in the process. It also consists of the Kano State agricultural policies and a brief overview of the Sector and the State. It also outlines Key Strategies as well as the Results Framework and the evaluation of a three Year Expenditure Projections for the sector.	https://perl.box.com/s/3k1m3006m96541229b26302afad		Some sensitive interventions, such as 'assessments', 'make good reference documents, it may not be wise to share them publicly, yet if we contain them in the FCDO/PERL archives, will they be accessible via the internet?
6	September 2017	Year One	Public Financial Management (PFM)	Governance	Ministry of Planning & Budget	Factsheet - PERL-ARC Executive Digest: State Budget - Steps and Printers - PDF	This Learning Sheet provides a brief guide on technical processes within respective sectors/agencies of Government. This edition focuses on the Budget process in Kano State. It outlines the steps outlined in a budget process and gives specific, practical pointers under each process.	https://perl.box.com/s/3k1m3006m96541229b26302afad		Thoughts - We need to have a well-thought-out discussion on
7	June 2017	Year One	Public Financial Management (PFM)	Governance	Office of the Auditor General	Report on Kano State Offices of the Auditor-General and Accountant-General Situational Analysis - Word	This report documents activities and outputs of the two-day session organized in Zaria by PERL as a learning and experience sharing event for Public Accounts Committees (PACs), Accountants General (AGs), Auditors General (AGs) for States and Local Governments of Kaduna, Kano, Jigawa and Yobe States to enable them learn from each others' experience and challenges.	https://perl.box.com/s/3k1m3006m96541229b26302afad		
8	July 2017	Year One	Public Financial Management (PFM)	Governance	Ministry of Planning & Budget	Kano State Ministry of Planning & Budget - Public Financial Management Consultation Matrix	This document outlines each development partner's (ILO/IFAD/IFC/IFRI and PERL) commitment to the activities to be carried out by the Ministry of Planning & Budget.	https://perl.box.com/s/3k1m3006m96541229b26302afad		
9	June 2017	Year One	Policy & Strategy (P&S)	Education	Ministry of Education	Kano State Action Plan for Addressing Education Sector Challenges	The Action Plan for Addressing Education Sector Challenges includes a breakdown of the objectives, planned activities, key partners, timeframe, risks and assumptions of each service delivery problem area. There are three overarching problems addressed namely: i) composition of education and teaching facilities; ii) poor teacher quality; iii) inadequate educational facilities and learning facilities.	https://perl.box.com/s/3k1m3006m96541229b26302afad		
10	November 2017	Year One	Policy & Strategy (P&S)	Education	Ministry of Education	Inauguration of Teacher Education Policy Committee	The report provides background on what led to the inauguration of the teacher education policy committee. Namely, after the development of the implementation tracker to monitor the implementation of the action plans on the three education sector challenges, it was necessary to obtain feedback from the public. The document explains PERL's role in facilitating a public policy discussion, which identified the lack of a teacher policy on recruitment in Kano State and how the Permanent Secretary of the Education, Science, Technology and Innovation Ministry decided to set up the committee to address this and sought PERL's further support.	https://perl.box.com/s/3k1m3006m96541229b26302afad		
11	November 2017	Year One	Knowledge Management & Communications (KMC)	Education	Ministry of Education	The Home-Grown School Feeding Programme - A Case Study of Kano State - PDF By LEAP	The Case Study on the Home-Grown School Feeding Programme in Kano details what can be learned for public policy reform from the study's findings. It documents the study's approach, the programme aims, the history of school feeding programme in Nigeria and how politics shaped the programme. It also explores the impact the programme may have on Kano State and potential lessons for State actors and the national programme.	https://perl.box.com/s/3k1m3006m96541229b26302afad		
12	December 2017	Year One	Policy & Strategy (P&S)	Education	Ministry of Education	Kano State Action Plan for Addressing Education Sector Challenges - Word	The Kano State Action Plan for Addressing Education Sector Challenges includes a breakdown of the objectives, planned activities, key partners, timeframe, risks and assumptions of each service delivery problem area. This Plan includes information on the solutions, planned activities, key partners, timeframe, lead organisations, risks and assumptions and other considerations required to resolve each problem. The Implementation Monitoring Tracker contains information on each problem area being addressed with a breakdown containing baseline data, targets for year 1 and year 2, key activities and sub-activities, implementation timeframe, evidence, status of sub-activities and who is responsible for delivery.	https://perl.box.com/s/3k1m3006m96541229b26302afad		
13	December 2017	Year One	Policy & Strategy (P&S)	Education	Ministry of Education	Draft Kano Teacher Policy	This policy outlines the crucial role of qualified and committed teachers in accessing quality education at all levels within the state as the best link towards the achievement of both the Education For All (EFA) goals and the Sustainable Development Goals (SDGs). The policy goal is to promote quality education and efficient and dynamic school system at all levels through the transformation of teacher education; preparation, recruitment and management of teachers with equitable distribution of human and material resources. The objectives of the policy revolve around producing, recruiting, deploying and retaining highly knowledgeable, skilled and creative teachers who are capable of producing learners who exit competent globally.	https://perl.box.com/s/3k1m3006m96541229b26302afad		
14	November 2018	Year Two	Public Financial Management (PFM)	Governance	Ministry of Planning & Budget	Report on Kano State Government in Adapting the 52 National Chart of Accounts to the State's Budgets	This Briefing Note documents support to Kano State Government to compare the Kano State budget codes and chart of accounts with the 52 digit NCOA to establish a degree of consistency and make recommendations on filling any identified gaps. It compares MDAs 2019 budget submissions with the 2019-2021 EFL-SPS-BPS projections to ensure that the MDAs are within ceilings provided in the BPS. The report includes an overview, key observations, challenges and recommendations from the assessment.	https://perl.box.com/s/3k1m3006m96541229b26302afad		
15	November 2018	Year Two	Public Financial Management (PFM)	Governance	Ministry of Planning & Budget	Kano State Budget MDA Template - 2018 Excel version	PERL developed the Kano State MDA Template to capture Revenue, Personnel, Overhead, Capital, Summary of Revenue, Summary of Expenses, Capital Expenditure and overall summary of expenditure. It is for use by all Kano State Ministries, Departments and Agencies.	https://perl.box.com/s/3k1m3006m96541229b26302afad		



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16	November 2018	Year Two	Public Financial Management (PFM)	Governance	Ministry of Planning & Budget	Kano State Budget Consolidation Template - 2018 Excel version	PERL developed the Kano State Consolidation Template to consolidate Revenue, Personnel, Overhead, Capital, Budget Overview, Revenue by Economic, Revenue by Administrative, Capital Exp by Fund, Total Exp. by Economic, Total Exp. by Admin, Personnel Exp. by Admin, Overhead Exp. by Admin, Capital Exp. by Admin, Total Exp. by Function, Personnel Exp. by Function, Overhead Exp. by Function, Capital Exp. by Function and Expenditure by Location. It is for use by the coordinating Ministry - Ministry of Planning & Budget.	https://perl.box.com/s/2b9c7d3e7e7a7e7a7e7a7e7a7e7a7e7a		
17	November 2018	Year Two	Public Financial Management (PFM)	Governance	Ministry of Planning & Budget	Budget Process Learning Report - Word	PERL-ARC Kano in collaboration with PERL-ARC Kaduna, Jigawa and North East supported a 2-day Learning Event in Zaria, Kaduna State to provide a Community of Practice (CoP) platform for the 4 states to learn from each other, review improvements made in the budget preparation process in the past one year and learn best practices for efficient and effective implementation of their budgets. This report details activities and processes, next steps and includes annexes of attendance and agenda, group exercises, presentations by states, and the TOR.	https://perl.box.com/s/9f8588mucjocjoc4m987a180a7f2a		
18	August 2019	Year Two	Public Financial Management (PFM)	Governance	Ministry of Finance & Economic Development	Kano State Cash Planning & Management Regime - PDF	This report documents PERL's support to the Kano State Ministry of Finance and Economic Development (MoFED) to set up a cash planning and management system that bridges the gap in treasury operations and feeds into the State-Integrated Financial Management Information System (SIFMIS) that is being supported by the European Union/ World Bank State and Local Governance Reform (SLOGOR) programme.	https://perl.box.com/s/349e77a2880ea70ea70ea70ea70ea70ea		
19	September 2018	Year Two	Gender and Social Inclusion	Governance	Office of the Head of Civil Service	Guidance on Formal Mentoring	This guide on formal mentoring within the Civil Service includes what the proposal to the Head of the Civil Service could include: namely introduction, justification, action plan and any financial implications. It includes a sample mentoring agreement template with relevant sub-sections including long term skill/career development plan, short term career goals, and mentor/mentee information.	https://perl.box.com/s/77c96547409a9296a296a296a296a296		
20	December 2018	Year Two	Public Financial Management (PFM)	Governance	Ministry of Finance & Economic Development	Kano State 2018 Debt Profile and Debt Sustainability Assessment - PDF	PERL provided technical support to carry out a light debt sustainability analysis (DSA) to Kano State Government (KSG) through the Budget and Economic Planning Directorate (BEDP). The public debt profile analysis provides a review of historical and current debt position of the state government from 2014 to 2018. It shows the current indebtedness of the government, which may affect the government's immediate debt financing options and as a critical factor in the government's short and long-term debt strategy.	https://perl.box.com/s/250c0c0c0c0c0c0c0c0c0c0c0c0c0c0c		
21	March 2019	Year Two	Public Financial Management (PFM)	Governance	Ministry of Finance & Economic Development	Kano State PFM Reform and SFTAS Technical Assistance Plan	This document is a detailed reform action plan for improving the PFM system and processes in State and a plan for accessing the technical assistance in the SFTAS programme for building the capacity of officials in MDAs involved in activities and the PFR grants.	https://perl.box.com/s/60e77433d0b49a706306306306306306		
22	December 2018	Year Two	Public Financial Management (PFM)	Governance	Ministry of Planning & Budget	Kano State 2018 PFM RAA Report - Word	This report details the assessment carried out to determine the status of public finance and accountability in the State and to identify targets for performance improvement for 2018 (which would be assessed in 2019). It includes an executive summary, introduction to the assessment, summary of scores against targets and PFM reform actions, and detailed assessment report of each thematic area.	https://perl.box.com/s/1ad5e3e3e3e3e3e3e3e3e3e3e3e3e3e3		
23	December 2018	Year Two	Public Financial Management (PFM)	Governance	Ministry of Planning & Budget	Kano State 2018 PFM RAA - Excel	This excel template captures the Public Financial Management Rapid Annual Assessment (PFM RAA) findings. These include information on Configuration, Summary of Scores, Score Dynamics, Speeds, Cluster Scores, Framework, FP Previous Year, FP Current Year, a Summary All Indicators, and Report Details.	https://perl.box.com/s/4ed33c9e7456110d8110d8110d8110d8		
24	December 2018	Year Two	Public Financial Management (PFM)	Governance	Ministry of Planning & Budget	ARC PFM RAA Framework/Manual - PDF	The Public Financial Management (PFM) Rapid Annual Assessment (RAA) Framework for State Government Public Financial Management (PFM) Self-Assessment is a Nigeria specific PFM assessment framework. It consists of an adaptation of a set of indicators that are derived from the PERA - PFM Performance Measurement Framework indicator and other locally developed measures, including the Fiscal Sustainability 22 Action Plans adopted by Federal and States in June 2016, the National Economic Council Resolutions on 71 actions for reviving Nigeria's economy (as they affect PFM), the Open Budget Indicators and related Partnership to Engage, Reform and Learn (PERL) Governance Indicators.	https://perl.box.com/s/50m115e0f533uuu2cp0h63vc3049v		
25	March 2018	Year Two	Policy & Strategy (P&S)	Governance	Ministry of Planning & Budget	Donor Coordination Framework - PDF	This framework provides the systems and structures to allow the Kano State government to identify resource gaps and assistance needs and to direct, monitor and evaluate development partners' or donors' inputs and their most effective utilizations.	https://perl.box.com/s/4a4e4292929292929292929292929292		
26	September 2018	Year Two	Policy & Strategy (P&S)	Governance	Ministry of Planning & Budget	Brief on Implementing Kano State Donor Coordination Framework - PDF	This Briefing Note explains support to strengthen the Donor Coordination Department for implementation of the Donor Coordination Framework. It provides details of the objectives, methodology, key findings and recommendations.	https://perl.box.com/s/1ad5e3e3e3e3e3e3e3e3e3e3e3e3e3e3		
27	September 2018	Year Two	Policy & Strategy (P&S)	Economy	Ministry of Commerce / KaniInvest / Bureau for Land Management / KNI/PMA	Report on Kano Business Environment Assessment - PDF	PERL conducted a business environment assessment report of the various business environment reform initiatives undertaken by Kano State MDAs with investment promotion-related mandates, focusing on land, tax and investment. This assessment identified the challenges, risks and mitigation factors. PERL then recommends on how Kano could improve the quality of its regulatory and governance structure to deepen their reform initiatives and strengthen its business environment.	https://perl.box.com/s/3a3a3a3a3a3a3a3a3a3a3a3a3a3a3a3a		
28	September 2018	Year Two	Policy & Strategy (P&S)	Economy	Ministry of Commerce / KaniInvest / Bureau for Land Management / KNI/PMA	Kano State Business Environment Action Plan - PDF	PERL developed the Kano State Ease of Doing Business Action Plan and assessed the benefits of its implementation (September 2018). In this report it also enumerated recommendations that if implemented would increase Ease of Doing Business within the State. This included collaboration by relevant agencies, strategic mapping of the informal sector and developing of a PPP policy framework. The report also covered the current state of doing business environment and an action plan which listed issues and bottlenecks, key stakeholders and responsible MDAs, milestones and status of implementation and justification for the progress made.	https://perl.box.com/s/3a3a3a3a3a3a3a3a3a3a3a3a3a3a3a3a		
29	February 2019	Year Two	Policy & Strategy (P&S)	Governance	Ministry of Planning & Budget	Kano State Ministry of Planning and Budget Assessment on Donor Coordination Framework - PDF	PERL provided support to conduct a survey, working with the Ministry for Planning and Budget (MoPB). This Briefing Note explains the survey response to obtain and analyse information on the level of operationalization of the Framework. It includes objectives of the strategy session, main findings and recommendations to be shared with key stakeholders by the DCI to strengthen implementation of the DCF.	https://perl.box.com/s/23m115e0f533uuu2cp0h63vc3049v		
30	March 2019	Year Two	Policy & Strategy (P&S)	Economy	Kano State Bureau for Land Management	Report on Review of Kano State Government Ease of Doing Business Action Plan - PDF	This document demonstrates the extent of the operationalization of the Kano State EoDB Action Plan. It documents PERL's review of Kano State Government's Ease of Doing Business Action Plan, outlines PERL's methodology and provides recommendations on how to strengthen the plan. It also provides status updates on the ongoing operationalization of the EoDB Action Plan.	https://perl.box.com/s/7b115e0f533uuu2cp0h63vc3049v		
31	September 2018	Year Two	Policy & Strategy (P&S)	Agriculture	Ministry of Agriculture & Natural Resources	Kano Service Sector Brief: Agriculture - PDF	This Sector Brief on Agriculture provides an overview of the sector, including key challenges in agriculture and key recommendations. It also details recent agricultural developments at the national level.	https://perl.box.com/s/009e92009e92009e92009e92009e9200		
32	September 2018	Year Two	Policy & Strategy (P&S)	Agriculture	Ministry of Agriculture & Natural Resources	Kano State Action Plan for Resolving Agriculture Challenges - PDF	This briefing note on Kano State Agriculture Plan for Resolving Agriculture Challenges includes a summary of the stakeholder events where the Action Plan was developed, highlights and key recommendations. It also includes a copy of the prioritised action plan, and key discussions and considerations from the Action Plan.	https://perl.box.com/s/3a3a3a3a3a3a3a3a3a3a3a3a3a3a3a3a		
33	September 2018	Year Two	Policy & Strategy (P&S)	Agriculture	Ministry of Agriculture & Natural Resources	Consolidated Kano State Agriculture Action Plan - Excel	Spreadsheet of the consolidated Kano Agriculture Action Plan featuring challenges, their rank, potential solutions, activities or strategies to address the challenge, responsible party, key partners required, status and justification of current status.	https://perl.box.com/s/3a3a3a3a3a3a3a3a3a3a3a3a3a3a3a3a		
34	September 2018	Year Two	Policy & Strategy (P&S)	Agriculture	Ministry of Agriculture & Natural Resources	Prioritised Agriculture Action Plan	Spreadsheet of the prioritised Kano Agriculture Action Plan featuring challenges, their rank, potential solutions, activities or strategies to address the challenge, responsible party, key partners required, status and justification of current status.	https://perl.box.com/s/3a3a3a3a3a3a3a3a3a3a3a3a3a3a3a3a		



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35	September 2018	Year Two	Policy & Strategy (P&S)	Health	Kano State Contributory Healthcare Management Agency	Report on Kano State Contributory Healthcare Scheme Awareness Creation Initiative	This report catalogues awareness creation activities carried out by KSHCMA, mostly with support from MNCHE, which have huge bearings on improving healthcare delivery in Kano State.	https://perl.box.com/s/3c9c930d0e930c9d9e930c9d0e930c9d		
36	November 2018	Year Two	Knowledge Management & Communications (KMC)	Education	Ministry of Education	Harnessing e-Governance in Kano State (ICT for Education Policymaking and Service Delivery) - Full Report - PDF	This report documents the e-governance landscape in Kano State, including the initiatives at a glance and their progress to date. It takes a deep dive into e-governance in education and provides recommendations and a forward outlook on how to raise e-governance awareness, build e-governance capacity, engage local stakeholders in decision making, showcase development of e-governance initiatives and support e-governance institutionalisation.	https://perl.box.com/s/0c9c930d0e930c9d9e930c9d0e930c9d		
37	November 2018	Year Two	Knowledge Management & Communications (KMC)	Education	Ministry of Education	Harnessing e-Governance in Kano State (ICT for Education Policymaking and Service Delivery) - Executive Summary - PDF	This report focuses on understanding e-Governance in-depth in education. It takes stock of the current e-Governance situation in the State and based on the findings, furnishes a series of concrete recommendations for how Kano can embrace e-Governance strategically, gradually addressing key educational gaps, and by extension, deploy digital technologies in other critical development sectors.	https://perl.box.com/s/1f880c930d0e930c9d9e930c9d0e930c9d		
38	September 2018	Year Two	Knowledge Management & Communications (KMC)	Education	Ministry of Education	Harnessing ICT for Education Policymaking and Service Delivery - Brief - PDF	This report maps the current use of data and information for education governance in Kano State, dives deep into the Education Management Information System and identifies opportunities to build on and synthesise strategic ways in which adoption and widespread use of digital technologies can strengthen evidence-based policy making in the education sector to enhance outcomes in Kano.	https://perl.box.com/s/0c9c930d0e930c9d9e930c9d0e930c9d		
39	July 2018	Year Two	Policy & Strategy (P&S)	Education	Ministry of Education	Report on Evidence-Informed Policy Discourse on Improving Teacher Quality - PDF	This report provides an update on LEAP's approach and engagement on this output, in support of LEAP's quarterly milestone submitted to DFID on 13 July 2018, which is framed as "Evidence-informed policy discourse on improving teacher quality in two states". The progress and results documented in this report on the focus of LEAP's education sector governance intervention, which is one of ten interventions that the pillar is currently working on, and are also part of the process of deepening LEAP's footprint in the 'places' and enhancing complementarity with DFID sector programming.	https://perl.box.com/s/0c9c930d0e930c9d9e930c9d0e930c9d		
40	July 2018	Year Two	Policy & Strategy (P&S)	Education	Ministry of Education	Brief on Policy Dialogue on Teacher Quality Issues - Kano, Kaduna and Jigawa - PDF	This report provides a summary and record of the proceedings of the Policy Dialogue on Teacher Quality Issues in Kano, Kaduna, and Jigawa States, which was held on Thursday 26th June 2018 at Faber Palace, Kano. The forum was convened and facilitated by LEAP, working in collaboration with state teams from ARC and ECP, and with vital input from the Teacher Development Programme (TDP) and Education Data, Research and Evaluation in Nigeria (EDOREN).	https://perl.box.com/s/0c9c930d0e930c9d9e930c9d0e930c9d		
41	July 2018	Year Two	Policy & Strategy (P&S)	Governance	Public Complaints & Anti-Corruption Commission	Kano State 2018-2020 OGP Action Plan - PDF/Word	Report on Kano's Open Governance Partnership Action Plan which includes a summary of the State Action Plan Commitments on Fiscal Transparency, Anti-Corruption, Access to Information, Citizen Engagement, Access to Justice, Service Delivery; the State's Progress in the OGP initiatives, and a breakdown of the government's commitments, performance indicators, rationale, responsible parties, milestones, sources of funding and other relevant information.	https://perl.box.com/s/2f20c9c930d0e930c9d9e930c9d0e930c9d		
42	February 2019	Year Two	Policy & Strategy (P&S)	Governance	Public Complaints & Anti-Corruption Commission	Kano State 2018-2020 Costed Action Plan - Excel	The drafted costed action plan includes budget breakdown for the cost of activities related to citizens engagement, fiscal transparency, communication strategy, access to justice, access to information, service delivery and anti-corruption.	https://perl.box.com/s/2f20c9c930d0e930c9d9e930c9d0e930c9d		
43	September 2018	Year Two	Policy & Strategy (P&S)	Agriculture	Ministry of Agriculture & Natural Resources	Kano State Agriculture Action Plan - PDF	This report provides details on the Kano State Agriculture Action Plan development session facilitated by ARC. It includes information on the key objectives of the session, highlights and key recommendations, a copy of the detailed prioritized action plan, key discussions and considerations from the action plan, and notes on the proceedings of the session.	https://perl.box.com/s/1f880c930d0e930c9d9e930c9d0e930c9d		
44	March 2019	Year Two	Policy & Strategy (P&S)	Agriculture	Ministry of Agriculture & Natural Resources	Brief on Sensitisation on Agricultural Finances for Women Farmers and Processors in Kano State - PDF	This report documents the proceedings of sensitisation workshop conducted by PERL in collaboration with agencies of Kano State Government on access to agricultural finance for improved service delivery. It extended invitations to key agricultural stakeholders including Central Bank of Nigeria, SERVICOM, NISRAL, Bank of Industry and others. The workshop was organised for over 160 women farmers and processors in Kano.	https://perl.box.com/s/0c9c930d0e930c9d9e930c9d0e930c9d		
45	March 2019	Year Two	Policy & Strategy (P&S)	Agriculture	Ministry of Agriculture & Natural Resources	Brief on Multi-stakeholder Engagement to Resolve Service Delivery Challenges in Kano State - PDF	The briefing note discusses the multi-stakeholder engagement designed to resolve service delivery challenges in Kano State. It shares the history of how the intervention came to be, the objectives of the reform and the journey so far including a description of activities to date. It also discusses key outputs and results, lessons learned thus far and the next steps.	https://perl.box.com/s/0c9c930d0e930c9d9e930c9d0e930c9d		
46	March 2019	Year Two	Policy & Strategy (P&S)	Education	Ministry of Education	Report on Situation Analysis on the Implementation of the Kano State Teacher Policy - PDF	This briefing note provides a status update on Kano State Teacher Education Policy by reviewing documents pertaining to progress made regarding the level of implementation of the policy, which at the time of this note was before the Kano State Executive Council awaiting approval.	https://perl.box.com/s/0c9c930d0e930c9d9e930c9d0e930c9d		
47	June 2018	Year Two	Policy & Strategy (P&S)	Governance	Office of the Head of Civil Service	KNSG Human Resources Policy (Implementation) Self-Assessment Framework - PDF	A report containing the general overview of the Self Assessment Framework for the Action Plan on Human Resources Policy for Kano State. Content includes details of the self-assessment framework, its scoring rationale, actions being taken towards implementation and information on key stakeholders.	https://perl.box.com/s/0c9c930d0e930c9d9e930c9d0e930c9d		
48	June 2018	Year Two	Policy & Strategy (P&S)	Governance	Office of the Head of Civil Service	KNSG HRM Policy (Implementation) Self-Assessment Report and Updated Action Plan - PDF	Report containing recommended next steps and an updated Action Plan for Kano State's Human Resources Management policy.	https://perl.box.com/s/0c9c930d0e930c9d9e930c9d0e930c9d		
49	May 2018	Year Two	Public Financial Management (PFM)	Governance	Ministry of Planning & Budget	Report on Kano State Public Financial Management High Level Meetings - Assessment of Action Plans Implementation - PDF	This draft briefing note documents the journey so far of the high-level PFM meetings convened to ensure a clear and holistic picture of the PFM challenge and collaborative activities towards a solution. It includes details of meetings held and lessons learned. The report annex includes the High-Level Strategic Plans developed with core activities, leadership responsibilities and expected delivery timeframes.	https://perl.box.com/s/0c9c930d0e930c9d9e930c9d0e930c9d		
50	July 2018	Year Two	Public Service Management (PSM)	Governance	Kano State Bureau of Statistics	Kano State Bureau of Statistics (KANBUS) Needs Assessment and Action Plan - PDF	The briefing note provides information on the needs assessment and action plan developed to address challenges faced by the Kano State Bureau of Statistics (KANBUS) and Research Evaluation and Political Affairs (REPA). It explains ARC's work with both agencies to support them to streamline their requirements, prioritise and identify sources for support both within and outside Government.	https://perl.box.com/s/0c9c930d0e930c9d9e930c9d0e930c9d		
51	March 2019	Year Two	Public Service Management (PSM)	Governance	Office of the Head of Civil Service	Report on Kano State HRM Policy Action Plan: Implementation and Progress - PDF	This briefing note details the progress made regarding the implementation of the HRM Policy Action Plan. It includes a general overview, the findings to date, and the recommendations to be taken towards more efficient implementation of the action plans on Kano State HRM Policy.	https://perl.box.com/s/0c9c930d0e930c9d9e930c9d0e930c9d		
52	June 2019	Year Three	Public Financial Management (PFM)	Governance	Ministry of Planning & Budget	Kano State Draft Sector Performance Review Reports - Word/PDF	This folder contains sector performance review (SPR) reports for agriculture, health, infrastructure, environment, and education.	https://perl.box.com/s/0c9c930d0e930c9d9e930c9d0e930c9d		
53	June 2019	Year Three	Public Financial Management (PFM)	Governance	Ministry of Planning & Budget	Brief on Kano State 2019 Sector Performance Review Process - PDF	This report documents PERL's support to the Kano State Ministry of Planning and Budget to conduct SPRs in five key sectors: Education, Health, Infrastructure, Agriculture and Environment. This briefing note provides details the approach, key findings and recommendations by sector, and lessons learned.	https://perl.box.com/s/0c9c930d0e930c9d9e930c9d0e930c9d		
54	August 2019	Year Three	Public Financial Management (PFM)	Governance	Ministry of Planning & Budget	Kano State 2020-2022 EPU-FSP-BPS - PDF	Kano State Government decided to adopt the preparation of the EPU-FSP-BPS for the first time in 2019 (to cover the period 2019-2020) as part of the movement toward a comprehensive MTF process. The document was prepared with support from the DFID SPARC programme. This is the seventh iteration of the document and covers the period 2020-2022.	https://perl.box.com/s/0c9c930d0e930c9d9e930c9d0e930c9d		



COMPENDIUM OF PERL-ARC SUPPORTED REFORMS IN KANO STATE



S/No	Date	Reporting Period	Reform Area	Sector	MDAs	Title & Output Type	Brief Description	Link	Suitable for External Circulation (Facilitators)	Notes
55	September 2019	Year Three	Public Financial Management (PFM)	Governance	Ministry of Planning & Budget	Report on 2019 Budget Learning Across Jigawa, Kaduna, Kano, Borno, Adamawa and Yobe - PDF	This report details the activities, processes and next steps of the learning event organized by PERL for officials of Ministries of Planning & Budget, Ministries of Finance, Offices of the Accountant General, Internal Revenue Service, members of State Houses of Assembly and non-state actors from Jigawa, Kaduna, Kano, Yobe, Adamawa and Borno states. The overall objective of the 2019 Budget Learning Event was to provide a Community of Practice platform for the six states to learn from each other, review improvements made towards better budget preparation and implementation, and learn good practices for efficient and effective Accounting, Reporting, External Scrutiny and Audit.	https://perl.gov.ng/wp-content/uploads/2019/09/2019-Budget-Learning-Across-Jigawa-Kaduna-Kano-Borno-Adamawa-and-Yobe-PDF.pdf		
56	December 2019	Year Three	Public Financial Management (PFM)	Governance	Ministry of Planning & Budget	Report on Establishing a Budget Forum in Kano State - PDF	This briefing note details the background of PERL's support to Kano state on reform initiatives. It includes the executive summary of the Budget Forum session which was held on 13 November 2019 for Kano State Ministry of Planning and Budget and citizens' groups, outcomes (discussions in the meeting, Key Findings, Agreements and Learning, and Approval), recommendations, and an annex of supporting documents - attendance, Kaduna Local Government Budget Manual, Presentations, Fact Sheet, and Half Year Budget Performance Presentation during 2020-2021 EPU Session. PERL supported five key sectors - Education, Agriculture, Infrastructure, Health, Environment - to conduct their 2019 Sector Performance Reviews and developed this factsheet which provides details of the results in charts and brief narratives, including a section of recommendations.	https://perl.gov.ng/wp-content/uploads/2019/12/Report-on-Establishing-a-Budget-Forum-in-Kano-State-PDF.pdf		
57	December 2019	Year Three	Public Financial Management (PFM)	Governance	Ministry of Planning & Budget	Factsheet on Kano State 2019-2020 State Budget Performance - PDF	This is a report of the support given to Kano State Government to carry out a review of the State Budget process. It is intended to provide lessons for the implementation of the 2020 Budget in order to achieve its goals.	https://perl.gov.ng/wp-content/uploads/2019/12/Factsheet-on-Kano-State-2019-2020-State-Budget-Performance-PDF.pdf		
58	March 2020	Year Three	Public Financial Management (PFM)	Governance	Ministry of Planning & Budget	Report on Review of Kano State Budget Process and Lessons Learned - PDF	This briefing note is reporting on components aimed at supporting Kano State to improve on IGR collection and management, including: 1) Training of Trainers (TOT) to assist KIRS in carrying out a Tax Drive across 44 LGAs of Kano State; 2) providing technical assistance for Kano State Geographic Information Systems KANGIS to develop a Revenue Improvement Plan; and 3) developing a draft Medium Term Revenue Strategy for Kano State.	https://perl.gov.ng/wp-content/uploads/2020/03/Report-on-Review-of-Kano-State-Budget-Process-and-Lessons-Learned-PDF.pdf		
59	April 2020	Year Three	Public Financial Management (PFM)	Governance	Kano Internal Revenue Service	Report on Improving IGR in Kano State - PDF	This draft Bill provides for the establishment of the SERVICOM Bureau in Kano State for the purpose of ensuring effective & efficient service delivery to the citizens by MDAs and LGAs as well as taking into consideration citizens' rights and entitlements.	https://perl.gov.ng/wp-content/uploads/2020/04/Report-on-Improving-IGR-in-Kano-State-PDF.pdf		
60	April 2019	Year Three	Public Service Management (PSM)	Governance	SERVICOM Directorate	Kano State Draft SERVICOM Bill - Word	This briefing note details PERL's support on drafting the bill to obtain legal status for the State SERVICOM Directorate to support its existence, the authority to fully implement its mandate, and the powers to report MDAs who fail to meet up to their service charter commitments or perform poorly. The draft bill will develop on 19 and 20 April, with benefit of wide stakeholder participation in a 2-day workshop supported by PERL. The SERVICOM Directorate shall forward the bill to the State House of Assembly through the Executive for enactment into law.	https://perl.gov.ng/wp-content/uploads/2019/04/Kano-State-Draft-SERVICOM-Bill-Word.docx		
61	April 2019	Year Three	Public Service Management (PSM)	Governance	SERVICOM Directorate	Brief on Brief on SERVICOM Draft Bill and Associated Issues	This briefing note details PERL's initiative to bring on board women that are not in government, working closely with ECP and their partners, following the success of the first set of initiative of the Win4 in Kano. In May 2019, the selection criteria were developed, the women identified and interviewed, and the Networking Session conducted. A total of nine women were identified, four from Government and five from Non - Government. Five were interviewed and four attended the Networking Session together with three from the first set who came from Government MDAs.	https://perl.gov.ng/wp-content/uploads/2019/04/Brief-on-Brief-on-SERVICOM-Draft-Bill-and-Associated-Issues.pdf		
62	May 2019	Year Three	Gender and Social Inclusion	Governance	Ministry of Planning & Budget	Brief on Kano State Women in Governance Expansion and Networking - PDF	PERL was requested to support in facilitating the development of an Implementation Framework for the Kano State Disability Law. This document reports on that assignment. It explains what is contained in the framework, the areas of action, and how the team went about facilitating the development of the framework.	https://perl.gov.ng/wp-content/uploads/2019/05/Brief-on-Kano-State-Women-in-Governance-Expansion-and-Networking-PDF.pdf		
63	September 2019	Year Three	Policy & Strategy (P&S)	Governance	Office of the Secretary to the State Government	Brief on Developing Kano State Disability Law Implementation Framework - Word	This document contains the Kano State Disability Law Draft Implementation Framework. It includes information on the State and its development objectives, information from persons with disabilities, the guiding principles of the law and the action areas its implementation will address.	https://perl.gov.ng/wp-content/uploads/2019/09/Brief-on-Developing-Kano-State-Disability-Law-Implementation-Framework-Word.docx		
64	September 2019	Year Three	Policy & Strategy (P&S)	Women, Youth and People With Disability	Office of the Secretary to the State Government	Draft Kano State Disability Law Implementation Law - Word	This Briefing Note documents the joint experience sharing and lessons learning session convened for the Education Partnership and the newly formed Government-Citizens Partnership on Agriculture, PERL and the Agriculture Partnership jointly hosted an Experience-Sharing and Lessons-Learning Session, bringing the Education and the Agriculture Partnerships together to provide an opportunity for the two partnerships to network and share lessons and experiences and to document lessons from the Education Partnership and reach an agreement on at least two key issues to be adopted by the Agriculture Partnership.	https://perl.gov.ng/wp-content/uploads/2019/09/Draft-Kano-State-Disability-Law-Implementation-Law-Word.docx		
65	July 2019	Year Three	Public Service Management (PSM)	Governance	Ministry of Education and Ministry of Agriculture & Natural Resources	Learning and Experience-Sharing Session for Education and Agriculture Partnership in Kano - PDF	This report documents support by PERL-ARC to the Kano State Government on facilitating the development of an Implementation Framework to operationalise the Disability Law that was assented by the Governor in December 2018. This Memo to Kano State Technical Committee on Free and Compulsory Basic and Secondary Education asks them to consider operationalising the education component of the State Disability Law and linking it to the PCBSSE initiative. The framework for implementation of Kano State Disability Law includes information on the guiding principles of the law, feedback from persons with disability, the current landscape in Kano State, the vision for the law and the areas of action. These areas of action include inclusive and accessible curricula, economic security, earning and skills, and health and wellbeing.	https://perl.gov.ng/wp-content/uploads/2019/07/Learning-and-Experience-Sharing-Session-for-Education-and-Agriculture-Partnership-in-Kano-PDF.pdf		
66	December 2019	Year Three	Policy & Strategy (P&S)	Women, Youth and People With Disability	Office of the Secretary to the State Government	Brief on Operationalising Kano State Disability Law - PDF	The proposal for private schools' participation in the Free Compulsory Basic and Post-Base Education Scheme explains how the government wishes to take advantage of private schools within the state to create the scheme which will complement and support the public schools. Given the number of school children versus the space in public schools, the proposal details how, why, and in what manner private schools can participate. It also includes strategies and options for integrating private schools in PCBSSE and details on gender disaggregation.	https://perl.gov.ng/wp-content/uploads/2019/12/Brief-on-Operationalising-Kano-State-Disability-Law-PDF.pdf		
67	December 2019	Year Three	Gender and Social Inclusion	Women, Youth and People With Disability	Office of the Secretary to the State Government	Memorandum to Kano State Technical Committee on PCBSSE - Request to Support the Implementation of the Education Component of Kano State Disability Law - PDF	This briefing note discusses the findings that emanated from the main report/proposal and the gender disaggregation documents on private school participation in Free Compulsory Basic and Post-Base Education. It includes results from analysis of information gathered through a study of various documents and interviews with key stakeholders.	https://perl.gov.ng/wp-content/uploads/2019/12/Memorandum-to-Kano-State-Technical-Committee-on-PCBSSE-Request-to-Support-the-Implementation-of-the-Education-Component-of-Kano-State-Disability-Law-PDF.pdf		
68	December 2019	Year Three	Gender and Social Inclusion	Women, Youth and People With Disability	Office of the Secretary to the State Government	Validated Kano State Disability Law Implementation Framework - PDF	This factsheet presents a broad analysis of the education sector to situate assessment of cost implications of the PCBSSE initiative. It also maps existing international development partners or programmes working in the education sector, presenting their areas of focus and possible contributions to state government efforts. It identifies technical areas not covered and defines areas of potential collaboration to strengthen capacity for efficient resource utilization.	https://perl.gov.ng/wp-content/uploads/2019/12/Validated-Kano-State-Disability-Law-Implementation-Framework-PDF.pdf		
69	March 2020	Year Three	Policy & Strategy (P&S)	Education	Office of the Special Adviser on FCBSSE / Ministry of Education	Proposal for Private Schools' participation in FCBSSE - full report - PDF	The PCBSSE cost estimate model contains various estimate costs based on the assumption that Kano State adopts the National Education Policy and other assumptions that will ease breeder. It covers cost heads such as facilities materials, training resources, teaching material, technology, transportation, feeding, etc.	https://perl.gov.ng/wp-content/uploads/2020/03/Proposal-for-Private-Schools-participation-in-FCBSSE-full-report-PDF.pdf		
70	March 2020	Year Three	Policy & Strategy (P&S)	Education	Office of the Special Adviser on FCBSSE / Ministry of Education	Proposal for Incorporating Private Schools in the Free and Compulsory Basic and Post-Base Education in Kano State - Brief - PDF	A briefing note on the strategy sessions with Kano State Government Ease of Doing Business Ministries, Departments and Agencies and reported progress on PERL's support to them aimed at improving the service delivery of these MDAs and overall DoBR.	https://perl.gov.ng/wp-content/uploads/2020/03/Proposal-for-Incorporating-Private-Schools-in-the-Free-and-Compulsory-Basic-and-Post-Base-Education-in-Kano-State-Brief-PDF.pdf		
71	March 2020	Year Three	Policy & Strategy (P&S)	Education	Office of the Special Adviser on FCBSSE / Ministry of Education	Resource Considerations for the Kano State Free & Compulsory Basic & Post-Base Education Initiative - PDF		https://perl.gov.ng/wp-content/uploads/2020/03/Resource-Considerations-for-the-Kano-State-Free-&-Compulsory-Basic-&-Post-Base-Education-Initiative-PDF.pdf		
72	March 2020	Year Three	Policy & Strategy (P&S)	Education	Office of the Special Adviser on FCBSSE / Ministry of Education	Cost Estimate Model for Kano State Free & Compulsory Basic & Post-Base Education - PDF		https://perl.gov.ng/wp-content/uploads/2020/03/Cost-Estimate-Model-for-Kano-State-Free-&-Compulsory-Basic-&-Post-Base-Education-PDF.pdf		
73	June 2019	Year Three	Policy & Strategy (P&S)	Economy	Kano State Bureau for Land Management	Brief on KNSG Ease of Doing Business MDAs Strategy Sessions - PDF		https://perl.gov.ng/wp-content/uploads/2019/06/Brief-on-KNSG-Ease-of-Doing-Business-MDAs-Strategy-Sessions-PDF.pdf		



COMPENDIUM OF PERL-ARC SUPPORTED REFORMS IN KANO STATE



S/No	Date	Reporting Period	Reform Area	Sector	MDAs	Title & Output Type	Brief Description	Link	Suitable for External Circulation (Facilitators)	Notes
74	June 2019	Year Three	Public Service Management (PSM)	Economy	Kano Investment Promotion Agency	KanInvest Draft Corporate Plan - PDF	The KanInvest draft corporate plan explains that the purpose of setting up KanInvest is to attract large-scale private and other forms of investments to Kano State and facilitate public-private partnerships (PPP) in order to diversify the economy, stimulate economic growth and create new jobs. The corporate plan also documents KanInvest's review of its institutional, human resources and logistical capacities and capabilities to enable it to achieve these aims and deliver on its mandate.	https://perl.gov.ng/s3/13c7d677d9b0f9a4m02bc62d2d1f1		
75	September 2019	Year Three	Knowledge Management & Communications (KMC)	Economy	Kano State Bureau for Land Management	Improving Land and Property Registration through Co-creation and Improved Communication - PDF	This briefing note reports on the outcome of PERL's assistance to KNUFPA and KSLM regarding improving land and property registration through co-creation and improved communications and feedback between government and the private sector.	https://perl.gov.ng/s3/9f6f9eb0m2c64446m2af6b72d21d5e		
76	October 2019	Year Three	Knowledge Management & Communications (KMC)	Economy	Kano State Bureau for Land Management	Adaptive Learning Story - Improving Land Management Systems in Kano - PDF	This story provides information on the Lands Administration and Management in Kano State. It summarises the collaboration between PERL and KAMPA on a two-day learning event on Ease of Doing Business and the peer-to-peer learning that occurred with others from other PERL delivery locations. It also provided information on replicating lessons and implementing reform actions in the Lands Bureau and other key lessons learned.	https://perl.gov.ng/s3/930045c9c9c1e1m59k4f5209a6d91c		
77	March 2020	Year Three	Knowledge Management & Communications (KMC)	Education	Ministry of Education	Factsheet - Resource Considerations for the Kano State Pre- & Compulsory Basic Secondary Education Initiative - PDF	This factsheet presents a broad analysis of the education sector with a focus on implications of the FCBESE initiative. It also maps existing international development partners or programmes working in the education sector, presenting their areas of focus and possible contributions to state government efforts. It identifies technical areas not covered and defines areas of potential collaboration to strengthen capacity for efficient resource utilisation.	https://perl.gov.ng/s3/930073m21e4e2eb07d061f18m2a1a9c		
78	June 2020	Year Four	Public Financial Management (PFM)	Governance	Ministry of Planning & Budget	Review of Kano State 2018 SFTAS APA & 2019-2021 Readiness Action Plan - PDF	This briefing note details how PERL has succeeded in facilitating the review of Kano State's performance in the 2018 SFTAS APA which has led to the outlining of actions for attention to afford the state to achieve readiness for SFTAS 2019-2021. In addition, the support has also led to the development of an outline for readiness for SFTAS for 2020-2021 additional financing (AF) DLA.	https://perl.gov.ng/s3/930773m21e4e2eb07d061f18m2a1a9c		
79	June 2020	Year Four	Public Financial Management (PFM)	Governance	Ministry of Planning & Budget	Brief on PERL's support to Kano State 2020 Budget Review in response to COVID-19 - PDF	This briefing note details the assignment to support Kano State Government to review their 2020 budget to reflect the current economic realities and prioritise COVID-19 Response. It includes health sector related expenditure and provides guidance to Kano State Government on how to make adequate provisions to alleviate the effect of COVID-19 on the poor, particularly women and other vulnerable groups, as well as provides guidance to citizens' groups on how to engage the government on the budget review process.	https://perl.gov.ng/s3/930773m21e4e2eb07d061f18m2a1a9c		
80	June 2020	Year Four	Public Financial Management (PFM)	Governance	Kano Internal Revenue Service	PERL Advisory Note on Impact of COVID-19 on Small Businesses & Kano State Medium-Term Revenue Strategy - PDF	This advisory note on the impact of COVID-19 on small businesses and Kano State's MTRS establishes the COVID-19 related problems faced by the business community. This paper draws on current global approaches as well as Nigeria's federal and state initiatives to address the impact of the pandemic in terms of falling revenue, and to minimise the economic and social impacts on the Kano State population. The paper also provides support to NSNG and KIRS in accessing possible additional financing through the World Bank SFTAS Program.	https://perl.gov.ng/s3/930773m21e4e2eb07d061f18m2a1a9c		
81	November 2020	Year Four	Public Financial Management (PFM)	Governance	Office of the Auditor General	Kano State Audit Commission Law 2020: Analysis & Implementation Action Plan - PDF	This document contains a comprehensive analysis of Kano State Audit Service Commission Law 2020, segmented into specific provisions of the Law, implications of the sections on the powers and functions of the Auditor-General, and the implementation action plan required to make it operational, including suggested timelines.	https://perl.gov.ng/s3/930773m21e4e2eb07d061f18m2a1a9c		
82	November 2020	Year Four	Public Financial Management (PFM)	Governance	Office of the Auditor General	Brief - Kano State Audit Service Commission Law 2020 Implementation Plan - PDF	This briefing note provides the analysis of the Kano Audit Service Commission Law 2020, detailing implications for the Act and the implementation action plan. Also included in this Briefing Note are the responsibilities of the (AIG) with respect to the Public Financial Management (PFM) Law 2020.	https://perl.gov.ng/s3/930773m21e4e2eb07d061f18m2a1a9c		
83	March 2021	Year Four	Public Financial Management (PFM)	Governance	Ministry of Planning & Budget	Utilising Skills and Tools to Develop the 2020 Full Year Budget Performance Report - PDF	This briefing note details PERL's assistance to the Kano State Ministry for Planning and Budget (MoPB) to develop a Budget Performance Report for 2020. The Budget Performance Report is expected to demonstrate the utilisation of skills and templates provided by PERL over the years towards better reporting, improved transparency and accountability. Further, it should showcase how realistic budgeting can help prioritise spending and improve overall budget performance.	https://perl.gov.ng/s3/930773m21e4e2eb07d061f18m2a1a9c		
84	June 2020	Year Four	Public Financial Management (PFM)	Governance	Ministry for Local Government	Draft Kano State LG Planning and Budget Manual - PDF	The Manual contains practical, easy, and understandable step-by-step guidelines and tools for use in LG planning and budgeting. It outlines the processes which Local Government Councils (LGCs) in Kano State would adopt to plan and prepare their budgets.	https://perl.gov.ng/s3/930773m21e4e2eb07d061f18m2a1a9c		
85	June 2020	Year Four	Public Financial Management (PFM)	Governance	Ministry for Local Government	Operationalisation Framework for Kano State Local Governments Planning and Budget Manual - PDF	PERL designed an Operationalisation Framework for Kano State Local Governments Planning and Budget Manual that states activities to be carried out, MDAs responsible, and the working timeline.	https://perl.gov.ng/s3/930773m21e4e2eb07d061f18m2a1a9c		
86	June 2020	Year Four	Policy & Strategy (PAS)	Education	Ministry of Education	PERL Advisory Note on a Roadmap for Pre- and Compulsory Basic & Post-Basic Education in Kano - PDF	An advisory note on developing a Roadmap for Free and Compulsory Basic and Post-Basic Education in Kano. The note includes a justification for developing the advisory note, explains the initiative, describes the governance space for establishing PCPE, illustrates the policy environment and development partner presence, and describes the roadmap and accompanying processes such as implementation and M&E Frameworks.	https://perl.gov.ng/s3/930773m21e4e2eb07d061f18m2a1a9c		
87	September 2020	Year Four	Policy & Strategy (PAS)	Education	Ministry of Education	Kano State Government PCPE Roadmap - PDF	Document detailing the PCPE objectives and priorities, stakeholders, considerations in developing the roadmap, the roadmap itself, the associated monitoring and evaluation, and the likely impact of COVID-19 on implementation of PCPE.	https://perl.gov.ng/s3/930773m21e4e2eb07d061f18m2a1a9c		
88	June 2020	Year Four	Policy & Strategy (PAS)	Education	Ministry of Education	PCPE Roadmap & Implementation Framework - PDF	The two Excel spreadsheets contain the PCPE Roadmap and the 3-year Implementation Framework Plan. The former includes milestones and progress on delivery in a gantt chart. The implementation plan contains information on the specific PCPE Policy, the action plan activities, the priority rating, the responsibility party, the available resources, the time frame, risks/constraints, budget, finance options, output and status.	https://perl.gov.ng/s3/930773m21e4e2eb07d061f18m2a1a9c		
89	November 2020	Year Four	Public Service Management (PSM)	Education	Kano Education Development Support (KEDS) Corporate Plan - PDF	Kano State Education Development Support (KEDS) Corporate Plan - PDF	The Corporate Plan explains the purpose of setting up KEDS, which is to support the provision and sustainability of quality education at all levels in line with development goals of Kano State. It also outlines KEDS' review of its institutional, human resources and logistical capacities to enable it achieve these aims and deliver on its mandate.	https://perl.gov.ng/s3/930773m21e4e2eb07d061f18m2a1a9c		
90	June 2020	Year Four	Public Service Management (PSM)	Health	Kano State Primary Healthcare Management Board	Report on Kano State Primary Healthcare Management Board: Institutional Needs Assessment - PDF	This briefing note documents the support of PERL to conduct assessment of the SFPHMB based on the 2017 OCA report. Gaps and weaknesses were identified and recommendations for improvement were made.	https://perl.gov.ng/s3/930773m21e4e2eb07d061f18m2a1a9c		
91	June 2020	Year Four	Monitoring & Evaluation (M&E)	Health	Kano State Contributory Healthcare Management Agency	Brief on Kano State Contributory Healthcare Management Agency: M&E Online Training - PDF	This briefing note documents the support of PERL to Kano State Contributory Healthcare Management Agency through an M&E Online Training. PERL has been collaborating with MNCH to provide various forms of technical assistance to KSCHEMA including the development of an M&E Framework and Plan. Following the validation of the Framework, and a training capacity needs assessment, it was agreed that the M&E unit of KSCHEMA should be strengthened for it to be able to discharge its responsibility effectively.	https://perl.gov.ng/s3/930773m21e4e2eb07d061f18m2a1a9c		
92	November 2020	Year Four	Policy & Strategy (PAS)	Governance	Office of the Head of Civil Service / Ministry of Planning & Budget	Advisory Note on Institutionalising the Human Capital Development Strategy in Kano State - PDF	PERL developed an advisory note on institutionalising the Federal Government's Human Capital Development (HCD) Strategy at the State level. It includes a general overview of the HCD programme outcomes, a general overview of the strategy, how to determine and select priority HCD outcomes and targets as well as an implementation structure and action plan linked to the State Development Plan.	https://perl.gov.ng/s3/930773m21e4e2eb07d061f18m2a1a9c		
93	March 2021	Year Four	Monitoring & Evaluation (M&E)	Health	Kano State Contributory Healthcare Management Agency	Strengthening Kano State Contributory Healthcare Management Agency's M&E System - PDF	This report reflects institutional and programmatic changes in access to healthcare for vulnerable groups. The report presents the learning, awareness, engagement with KSCHEMA and other stakeholders, the trajectory of PERL assistance, and progress achieved. It is structured to present PERL's technical assistance to the KSCHEMA from 2019 to date.	https://perl.gov.ng/s3/930773m21e4e2eb07d061f18m2a1a9c		
94	March 2021	Year Four	Public Financial Management (PFM)	Governance	Kano Internal Revenue Service	IGR Mutual Accountability Framework for Kano State - PDF	This briefing note provides a mechanism for supporting the communication and coordination of the MTRS progress and outcomes and identifies mechanisms that may be adapted to enable stakeholders to verify the activities, outputs and outcomes of the MTRS.	https://perl.gov.ng/s3/930773m21e4e2eb07d061f18m2a1a9c		



COMPENDIUM OF PERL-ARC SUPPORTED REFORMS IN KANO STATE



S/No	Date	Reporting Period	Reform Area	Sector	MDAs	Title & Output Type	Brief Description	Link	Suitable for External Circulation (Facilitators)	Notes
95	November 2020	Year Four	Knowledge Management & Communications (KMC)	Education	Ministry of Education	PERL Kano Education Case Study - Full Report	This case study explores the impact of PERL's support to the Free and Compulsory Basic & Post-basic Education (FCBE) initiative in Kano State. The research focuses on support to government actors in policy planning, budgeting, implementation, and to civil society organisations participating in governance processes and monitoring project implementation.	https://perl.gov.ng/asset/2020/11/20201124144779491434		
96	November 2020	Year Four	Knowledge Management & Communications (KMC)	Education	Ministry of Education	PERL Kano Education Case Study - Summary	This summarises the findings as contained in the case study full report. The case study explores the impact of PERL's support to the Free and Compulsory Basic & Post-basic Education (FCBE) initiative in Kano State. The research focuses on support to government actors in policy planning, budgeting, implementation, and to civil society organisations participating in governance processes and monitoring project implementation.	https://perl.gov.ng/asset/2020/11/20201124144779491434		
97	September 2021	Year Five	Knowledge Management & Communications (KMC)	Education	Ministry of Education	Dashboard - Implementation of Girls Education Policy in Kano - Progress and Status - PDF	This dashboard presents data regarding the status of girls' education across the 44 LGAs of Kano State. It includes barriers to girls' education, the importance of girls' education, Kano State policies on girls' education, enrolment and retention figures, and Kano State's budget allocation to the education sector.	https://perl.gov.ng/asset/2021/09/20210928144779491434		
98	November 2021	Year Five	Public Financial Management (PFM)	Education	Ministry of Education	Brief on Unique NCOA Budget Code Created to Track and Monitor Expenditure on Girls' Education - PDF	This is a briefing note of the assignment to facilitate the creation of a unique chart of accounts code for girls' education. PERL worked with the partnership implementing Girls' Education actions, to guide advocacy to the Commissioner for Education to reach an agreement on the necessity to create a unique code specific to girls' education. PERL then facilitated a technical session that supported the MoPE to isolate various budget line items for girls' education in the draft 2022 Education sector budget proposal.	https://perl.gov.ng/asset/2021/11/20211124144779491434		
99	March 2022	Year Five	Gender and Social Inclusion	Education	Ministry of Education	Kano State Government Girls Education Coordination Framework - PDF	The coordination framework identifies five agencies that are critical to the promotion of girls' education in the state: the State Universal Basic Education Board (SUBEB), the Kano State Secondary Schools Management Board (KSSMB), the Science and Technical Schools Board (STSB), the Agency for Mass Education (AME) and the State Library Board (SLB). It includes recommendations on effective and productive steps these agencies can take to promote girls' education, and discusses joint and specific action points and activities. It also provides information on the policy context and key provisions that support the promotion of girls' education.	https://perl.gov.ng/asset/2022/03/20220328144779491434		
100	November 2021	Year Five	Gender and Social Inclusion	Education	Ministry of Education	Framework for Establishing Safe Space for Girls' Education	This report documents the creation of a framework for establishing a safe space for girls' education. It includes information on the interviews conducted, explains how the results were filtered to produce a framework that contained suggested requirements for a safe space for girls' education in Kano State. The review included identifying gaps in the objectives laid out by government's plans to incentivise girls' education and reduce early marriage. It includes the findings of those reviews and stakeholders consulted.	https://perl.gov.ng/asset/2021/11/20211124144779491434		
101	November 2021	Year Five	Policy & Strategy (P&S)	Health	Kano State Contributory Healthcare Management Agency	KSCHMA Conted Strategic Plan, 2021-2030 - PDF	This is Kano State's Contributory Health Management Agency's 2021 - 2030 Strategic Plan which includes details of the scheme, how it was designed and managed, the rationale for the strategic plan, its purposes and objectives, a SWOT analysis of the scheme, the strategic framework, the 5 pillars of the scheme, the cost of the plan including inputs and assumptions and the conclusion and next steps.	https://perl.gov.ng/asset/2021/11/20211124144779491434		
102	September 2021	Year Five	Policy & Strategy (P&S)	Governance	Public Complaints & Anti-Corruption Commission	Open Government Partnership State Action Plan - PDF	This document contains the draft Open Government Partnership State Action Plan which details the various commitments including details such as responsible person, challenges, main objectives, and OGP challenges addressed by each commitment, and milestones.	https://perl.gov.ng/asset/2021/09/20210928144779491434		
103	September 2021	Year Five	Public Financial Management (PFM)	Governance	Ministry of Finance & Economic Development	Kano State 2021 SPTAS Readiness Action Plan - PDF	PERL developed a Kano State 2021 SPTAS Readiness Action Plan which captures the following in a table: Criteria/Indicator, Disbursement-Linked Results for 2021, Performance Assessment (APA) Status/Actions to be Taken for 2021 Readiness, Responsibility, Timeline, and Followup	https://perl.gov.ng/asset/2021/09/20210928144779491434		
104	September 2021	Year Five	Public Financial Management (PFM)	Governance	Ministry of Finance & Economic Development	Kano State 2020 Citizens Accountability Report - PDF	The Citizens' Accountability Report (CAR) is a series of graphic and tabular illustrations of the contents of the Audited Financial Statements prepared by the State Audit office on behalf of the government of Kano State to the citizens to enhance accountability of public funds. This report details the government's performance in carrying out the duties assigned to it and the utilization of funds in the coffers of the government. This accountability report is based on the financial statements for the Financial Year (FY) 2020 and reports on the state budget revenue and expenditure for 2020. This document provides an initial basis for the expanding and augmenting some of the current reforms, particularly with respect to the approved Medium Term Expenditure Framework (MTEF) budget profiling, annual cash plans as well as to present the Treasury Single Account Policy. It will provide an avenue to ascertain the objective of the PFM reforms being trailed by the State Government.	https://perl.gov.ng/asset/2021/09/20210928144779491434		
105	September 2021	Year Five	Public Financial Management (PFM)	Governance	Ministry of Finance & Economic Development	Kano State Cash Management Strategy - PDF	This document seeks to establish a formal framework which builds broad consensus on revenue goals for the medium term, establishes comprehensive tax system reforms across policy, administration, and the legal framework to realize the revenue goals, commits to a steady and sustained implementation of the strategy and ensures adequate resourcing for reforms and coordinated support from donors during implementation	https://perl.gov.ng/asset/2021/09/20210928144779491434		
106	December 2021	Year Five	Public Financial Management (PFM)	Governance	Kano Internal Revenue Service	Kano State Medium Term Revenue Strategy (MTRS) - PDF	This excel document is a harmonised MTRS implementation plan for Kano State that captures the following: MTRS Core Component, MTRS Sub Component, Expected Activity/ Outputs, Outcomes, Timeline, Responsible/ Accountable MDAs, Collaborative Stakeholders, Actions Already Taken, Matters arising from actions taken, Outputs, Next actions, Expected Outcome and Comments.	https://perl.gov.ng/asset/2021/12/20211224144779491434		
107	December 2021	Year Five	Public Financial Management (PFM)	Governance	Kano Internal Revenue Service	Kano State MTRS Implementation Plan - Excel	This excel workbook captures the current status/baseline and and medium term revenue plan of MDAs collecting revenue in Kano State.	https://perl.gov.ng/asset/2021/12/20211224144779491434		
108	December 2021	Year Five	Public Financial Management (PFM)	Governance	Kano Internal Revenue Service	Kano State 2022-2024 Medium Term Revenue Targets - Excel	The Kano State Monitoring and Evaluation Policy has been developed to provide a framework to measure and track progress in the implementation of policies, plans, programmes, interventions to institutionalise and standardise M&E principles, procedures, and guidelines in all development processes; to address challenges with weak coordination of monitoring and evaluation systems, fragmented systems of data collection, analysis, and dissemination, uncoordinated monitoring and evaluation activities, and multiplicity of Information Technology Systems.	https://perl.gov.ng/asset/2021/12/20211224144779491434		
109	December 2021	Year Five	Monitoring & Evaluation (M&E)	Governance	Ministry of Planning & Budget	Kano State Government Monitoring & Evaluation Policy - PDF	PERL commenced work in collaboration with Clinton Health Access Initiative to support the PHCMB in developing a Financial Management Application that would help track and monitor funds expended at Primary Healthcare Facilities. This report sets out a background and problem statement and details the proposed solution to the problem - the process of designing an app that would improve accountability in PHCs in Kano State.	https://perl.gov.ng/asset/2021/12/20211224144779491434		
110	June 2022	Year Six	Public Financial Management (PFM)	Health	Kano State Primary Healthcare Management Board	Concept Brief on Developing a Financial Management Software Solution to Improve Accountability in Primary Healthcare Facilities in Kano State - Concept - PDF	This document is a guide for the effective use of data to achieve BHCF and the 10-year strategic plan for universal healthcare in Kano State. It includes the background to the assignment, the methodology, details of the Claims Dashboard and Monitoring and Evaluation Dashboard, details from the training on analysis and dashboard design, and strategy to ensure the utilization of the tools.	https://perl.gov.ng/asset/2022/06/20220628144779491434		
111	September 2022	Year Six	Monitoring & Evaluation (M&E)	Health	Kano State Contributory Healthcare Management Agency	Digitisation of MRE Data Tools and Dashboard for KSCHMA - PDF	This user manual was created by PERL for the Kano State Health Management Contributory Agency (KSCHMA) to help stakeholders familiarise themselves with the dashboard and gain valuable information to help them make decisions that will impact them.	https://perl.gov.ng/asset/2022/09/20220928144779491434		
112	October 2022	Year Six	Monitoring & Evaluation (M&E)	Health	Kano State Contributory Healthcare Management Agency	KSCHMA Dashboard User Guide - PDF	This user manual was created by PERL for the Kano State Health Management Contributory Agency (KSCHMA) to help stakeholders familiarise themselves with the dashboard and gain valuable information to help them make decisions that will impact them.	https://perl.gov.ng/asset/2022/10/20221028144779491434		



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S/No	Date	Reporting Period	Reform Area	Sector	MDAs	Title & Output Type	Brief Description	Link	Suitable for External Circulation (Facilitators)	Notes
113	March 2023	Year Six	Public Financial Management (PFM)	Health	Kano State Primary Healthcare Management Board	Brief on the Impact of the Enhanced Accounting Framework on Performance in PHCs in Kano State	This briefing note highlights the findings from assessing the impact of the Enhanced Accountability Framework Mechanism on primary healthcare service delivery in Kano State. It is expected that enhanced accountability and better fund utilisation will strengthen healthcare services delivery and propel the state towards achieving Universal Health Coverage (UHC).	https://perl.gov.ng/asset/59/50/3978/93649676/outline		
114	August 2022	Year Six	Policy & Strategy (P&S)	Education	Kano State Universal Basic Education Board	Kano State Integrated Early Childhood Development Policy - PDF	The Kano State Integrated Early Childhood Development Policy by the Kano State Ministry of Education contains the policy goal, objectives, outcome and targets. It also provides information on the planning and development of the broad strategic interventions, the stakeholder roles and responsibilities, the desirable practice, the implementation plan and the monitoring and evaluation strategy.	https://perl.gov.ng/asset/51/29/26/46/81974/16734/01/0524		
115	August 2022	Year Six	Policy & Strategy (P&S)	Education	Kano State Universal Basic Education Board	Kano State Integrated Early Childhood Care Development (IECD) Policy Coordination Framework - PDF	The Kano State Integrated Early Childhood Development Policy (IECD) Policy Coordination Framework contains the fundamental aspects of the IECD, the structural arrangements for IECD Coordination, and recommended next steps.	https://perl.gov.ng/asset/51/29/26/46/81974/16734/01/0524		
116	September 2022	Year Six	Knowledge Management & Communications (KMC)	Education	Ministry of Education	Factsheet on Emerging Barriers to Girls' Education in Kano State and Safe-Space Principles - PDF	The factsheet on emerging barriers to girls' education in Kano and safe space principles includes information on the survey conducted in the State in 2021 and the findings. Additionally, it explains what constitutes barriers to girls' education, the survey findings, reasons for retention challenges and discontinuing of school and provided advisory on how to translate the knowledge into action and how to create a safe space.	https://perl.gov.ng/asset/51/29/26/46/81974/16734/01/0524		
117	December 2022	Year Six	Gender and Social Inclusion	Governance	Office of the Head of Civil Service / Ministry of Education	How-to-Guide on Gender Mainstreaming - PDF	This "How-to-Guide" is a complete training manual for mainstreaming gender into public procedures and practices for state actors using the education sector as an example. It comprises a main section that introduces gender terms and concepts beginning from the basic differentiation between 'gender and sex' and provides a more detailed step-by-step guide to the activities to be engaged in mainstream gender issues effectively in the MDAs. Several case studies and exercises are included to make engagement interactive and provide a hands-on learning experience of mainstreaming gender.	https://perl.gov.ng/asset/51/29/26/46/81974/16734/01/0524		
118	December 2022	Year Six	Public Financial Management (PFM)	Governance	Ministry of Planning & Budget / Ministry of Finance & Economic Development	How-to-Guide/ Toolkit on Departmental Transaction Recording and Budget Tracking - PDF	The Departmental Transaction Recording and Budget Tracking Toolkit consists of two Microsoft (MS) Excel workbooks that provides a structured template for recording transactions and tracking budget implementation at the departmental level for overhead and capital expenditure. It is used according to the state government Chart of Accounts (CoA) (based on the National CoA) and allows for efficient reporting and consolidation of budget performance data by the Ministry of Planning & Budget (MoPB) and consolidation of transaction/accounts data by the Ministry of Finance. (MoF).	https://perl.gov.ng/asset/51/29/26/46/81974/16734/01/0524		
119	December 2022	Year Six	Gender and Social Inclusion	Education	Ministry of Education	Schools Management' Report on Deploying Safe Space Protocols in Schools (I) & (II) - PDF	This is a compilation of reports showing how the schools are working to mitigate the barriers and enhancing the safe space principles. It includes how how these teachers contributed to making girls feel mentally and physically secure in the school environment. The efforts of these teachers complement ongoing efforts by the state government around infrastructure provision and female teacher recruitment.	https://perl.gov.ng/asset/51/29/26/46/81974/16734/01/0524		
120	December 2022	Year Six	Gender and Social Inclusion	Education	Ministry of Education	Brief on Deploying Safe Space Protocols in Schools (I) & (II) - PDF	This brief summarises the approach, lessons learnt and key recommendations from disseminating the safe space and safeguarding protocols to go schools to get more principals and teachers to implement the protocols. The dissemination provided a platform for lesson sharing and learning from the pilot schools implementing safe spaces and facilitate replication of such protocols in more schools in Kano State.	https://perl.gov.ng/asset/51/29/26/46/81974/16734/01/0524		
121	May 2022	Year Six	Knowledge Management & Communications (KMC)	Governance	Ministry of Finance & Economic Development	Learning Brief - Achieving the SPTAS Performance Results - Learning from 2018-2021 - PDF	This learning brief highlights how the Kano State Government has learned from its performance through implementing reforms to meet the SPTAS performance for results grant. It also details how it has adapted over the period to realise improvements as well as derive lessons for future gains.	https://perl.gov.ng/asset/51/29/26/46/81974/16734/01/0524		
122	May 2022	Year Six	Public Financial Management (PFM)	Governance	Ministry of Finance & Economic Development	Kano State Government Public Financial Management/SPTAS Reform Sustainability Strategy - PDF	The objective of this strategy is to guide the Kano State Government in embedding and sustaining improvements from the SPTAS program in its fiscal management systems, by providing guidance to the proposed PFM State Steering Committee and the Technical Working Group.	https://perl.gov.ng/asset/51/29/26/46/81974/16734/01/0524		
123	May 2022	Year Six	Public Financial Management (PFM)	Governance	Public Debt Management Office	Kano State Government Debt Management Office Law Implementation Plan - PDF	The Debt Management Office (DMO) Law implementation plan detailed in this document highlights critical tasks and activities that need to take place. It provides details of the new Kano State Debt Management Office Law, the DMO structure, implementing the DMO Law, strengthening capacity of the DMO and recommendations for best practice in public debt management.	https://perl.gov.ng/asset/51/29/26/46/81974/16734/01/0524		
124	September 2022	Year Six	Knowledge Management & Communications (KMC)	Governance	Kano Internal Revenue Service	Kano State MTRS Communications Strategy - PDF	This communication strategy explains how to effectively communicate the objective of the MTRS, its key strategic objectives, implementation arrangements, progress, and outcomes. This strategy will ensure that stakeholders are adequately and consistently informed to influence the right actions.	https://perl.gov.ng/asset/51/29/26/46/81974/16734/01/0524		
125	September 2022	Year Six	Public Service Management (PSM)	Governance	Kano Internal Revenue Service	Kano State MTRS Training Plan - PDF	The training plan assists the KERS to understand and keep track of the institution's training needs and prioritise any opportunities it has to commission and conduct training for its staff. The training plan will also provide key evidence in support of bids to the KNSD Human Resources and Service Improvements Directorate in the Office of the Head of Service, which usually has a pool of funds to support MDA training across the various MDAs.	https://perl.gov.ng/asset/51/29/26/46/81974/16734/01/0524		
126	September 2022	Year Six	Public Financial Management (PFM)	Governance	Kano Internal Revenue Service	Kano State 2023 - 2025 Medium Term Revenue Targets - Excel	Medium Term Revenue Template for Kano State MDAs	https://perl.gov.ng/asset/51/29/26/46/81974/16734/01/0524		
127	October 2022	Year Six	Monitoring & Evaluation (M&E)	Governance	Ministry of Planning & Budget	Kano State Result Measurement Framework - PDF	This document provides details of how to measure results for the following sectors: agriculture, education, health, water resources and rural and community development, commerce, women, youth and people with special needs, environment and natural resources, works and infrastructure and housing and transportation	https://perl.gov.ng/asset/51/29/26/46/81974/16734/01/0524		
128	October 2022	Year Six	Monitoring & Evaluation (M&E)	Governance	Ministry of Planning & Budget	Kano State Monitoring & Evaluation Manual - PDF	The Kano State Monitoring and Evaluation (M&E) Manual outlines the basic concepts, frameworks, and tools, for building, operationalising, and institutionalising Monitoring and Evaluation systems in Kano State. It focuses on the key components of an M&E system that allows planners, implementers, and evaluators to develop and strengthen M&E policies and procedures for programmes or projects. The manual has been organised into three main chapters with five key sections, which cover the basic concepts, application of M&E systems, and approach to mainstreaming M&E in government to build a culture of evaluation, learning and accountability in government.	https://perl.gov.ng/asset/51/29/26/46/81974/16734/01/0524		
129	October 2022	Year Six	Monitoring & Evaluation (M&E)	Governance	Ministry of Planning & Budget	Kano State Monitoring & Evaluation Coordination Strategy - PDF	The M&E Coordination Strategy highlights the stakeholders and inter-dependent processes involved in conducting effective monitoring and evaluation.	https://perl.gov.ng/asset/51/29/26/46/81974/16734/01/0524		
130	November 2022	Year Six	Public Financial Management (PFM)	Governance	Ministry of Planning & Budget	Kano State 2021 - 2022 Public Financial Management Rapid Annual Assessment Report - PDF	This reports details the assessment carried out to determine the status of public finance management and accountability in the State and to identify targets for performance improvement for 2022/2023. It includes an executive summary, introduction to the assessment, summary of scores against targets and PFM reform actions, and detailed assessment report of each thematic area.	https://perl.gov.ng/asset/51/29/26/46/81974/16734/01/0524		
131	November 2022	Year Six	Public Financial Management (PFM)	Governance	Ministry of Planning & Budget	Kano State 2021 - 2022 Public Financial Management Rapid Annual Assessment - Excel	This excel template captures the Public Financial Management Rapid Annual Assessment (PFM RA) findings. These include information on Configuration, Summary of Scores, Score Dynamics, Scores, Cluster Scores, Framework, PF Previous Year, PF Current Year, a Summary All Indicators, and Report Details.	https://perl.gov.ng/asset/51/29/26/46/81974/16734/01/0524		



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S/No	Date	Reporting Period	Reform Area	Sector	MDAs	Title & Output Type	Brief Description	Link	Suitable for External Circulation (Facilitators)	Notes
132	November 2022	Year Six	Public Financial Management (PFM)	Governance	Ministry of Planning & Budget	Brief on Kano State 2021 - 2022 Public Financial Management Rapid Annual Assessment - PDF	This summarises the findings, lessons learned and recommendations from the rapid annual assessment. The assessment was carried out to determine the status of public finance management and accountability in the State and to identify targets for performance improvement for 2022-2023. It includes an executive summary, introduction to the assessment, summary of scores against targets and PFM reform actions, and detailed assessment report of each thematic area.	https://perl.gov.com/wp-content/uploads/2022/11/Brief-on-Kano-State-2021-2022-PFM-Rapid-Annual-Assessment-PDF.pdf		
133	February 2023	Year Six	Knowledge Management & Communications (KMC)	Governance	Office of the Head of Civil Service / Ministry of Planning & Budget	PERL-ARC Reform Casebook for Kano	The PERL-ARC Reform Casebook outlines the outcomes achieved from reform interventions supported by the programme from April 2020 to March 2023. It includes details on the reforms, information on the goals and objectives, identified needs, key interventions and activities, outcomes, opportunities, and testimonies from reform partners.	https://perl.gov.com/wp-content/uploads/2023/02/PERL-ARC-Reform-Casebook-for-Kano.pdf		
134	April 2023	Year Seven	Public Financial Management (PFM)	Governance	Kano Internal Revenue Service	PERL Sector Brief - Higher Revenue for Kano State	This brief recommends the Medium-Term Revenue Strategy to the new administration as a comprehensive approach for making state revenue administration systems more effective to boost tax and non-tax revenues.	https://perl.gov.com/wp-content/uploads/2023/04/PERL-Sector-Brief-Higher-Revenue-for-Kano-State.pdf		
135	May 2023	Year Seven	Public Service Management (PSM)	Education	Kano Education Development Support	PERL Sector Brief - Challenges to Funding Education in Kano State	This brief recommends strengthening internal sources and arrangements for improving funding for education. This includes better coordination of fund contributions and operationalising existing coordination frameworks in the Education sector to enhance efficiency in fund utilisation.	https://perl.gov.com/wp-content/uploads/2023/05/PERL-Sector-Brief-Challenges-to-Funding-Education-in-Kano-State.pdf		
136	May 2023	Year Seven	Public Financial Management (PFM)	Governance	Ministry of Finance & Economic Development	PERL Policy Brief on Cash Planning: Making Funds Available	This brief recommends cash planning and management as a strategy for allowing the state to plan and determine cash requirements on a monthly basis for approval by the Governor. The strategy requires a firm commitment from the government to set up the various structures and authorise them to ensure full implementation.	https://perl.gov.com/wp-content/uploads/2023/05/PERL-Policy-Brief-on-Cash-Planning-Making-Funds-Available.pdf		
137	April 2023	Year Seven	Knowledge Management & Communications (KMC)	Governance	Office of the Head of Civil Service / Ministry of Planning & Budget	PERL Overview Brief - Partnership with Kano State Government	This brief provides an overview of the policies, plans, and strategies now in place through PERL interventions in line with the new administration's priorities, detailing progress, and opportunities for consolidation.	https://perl.gov.com/wp-content/uploads/2023/04/PERL-Overview-Brief-Partnership-with-Kano-State-Government.pdf		
138	September 2023	Year Seven	Knowledge Management & Communications (KMC)	Governance	Office of the Head of Civil Service / Ministry of Planning & Budget	Sustaining Ongoing Reforms Across Governance, Education and Health Sectors - Agreed Actions Outcomes from Meetings with Heads of MDAs	This document highlights the agreed actions, immediate outputs/outcomes to sustain improvements from PERL's support to the Kano State Government.	https://perl.gov.com/wp-content/uploads/2023/09/Sustaining-Ongoing-Reforms-Across-Governance-Education-and-Health-Sectors-Agreed-Actions-Outcomes-from-Meetings-with-Heads-of-MDAs.pdf		
139	August 2023	Year Seven	Public Service Management (PSM)	Governance	Kano Internal Revenue Service	KIRS Organisational Review Report	The review of KIRS functions and structure was prompted by the desire of the Service to effectively implement elements of the MTRS Implementation Plan under their jurisdiction and contribute to the successful implementation of the MTRS in Kano State. This ensured the seamless integration of key action items from the MTRS Implementation Plan into the everyday functions of the Service. To achieve this, the existing functions of KIRS were reviewed and where expedient, new functions were developed.	https://perl.gov.com/wp-content/uploads/2023/08/KIRS-Organisational-Review-Report.pdf		
140	October 2023	Year Seven	Public Financial Management (PFM)	Governance	Kano Internal Revenue Service	Kano State 2024-2026 MTRS Implementation Plan	This plan highlights the key activities that will be implemented within the 2024-2026 period inline with the MTRS Core and Sub-components. The plan includes the responsible MDAs, collaborative stakeholders, expected outcomes and actions to be taken.	https://perl.gov.com/wp-content/uploads/2023/10/Kano-State-2024-2026-MTRS-Implementation-Plan.pdf		
141	August 2023	Year Seven	Public Financial Management (PFM)	Governance	Kano Internal Revenue Service	Kano State 2024-2026 Medium Term Revenue Targets	This consolidated MTRT highlights the different revenue types collected by the different revenue generating MDAs, their historical performance and their estimated targets for the next medium term. The targets are arrived at by taking cognisance of the resources required, the revenue base, assumptions and strategies and resource required to meet set targets.	https://perl.gov.com/wp-content/uploads/2023/08/Kano-State-2024-2026-Medium-Term-Revenue-Targets.pdf		
142	July 2023	Year Seven	Public Financial Management (PFM)	Governance	Ministry of Planning & Budget	Kano State Agriculture Sector Performance Review 2021-2022	2021-2022 Agriculture Sector Performance Review Report	https://perl.gov.com/wp-content/uploads/2023/07/Kano-State-Agriculture-Sector-Performance-Review-Report-2021-2022.pdf		
143	July 2023	Year Seven	Public Financial Management (PFM)	Governance	Ministry of Planning & Budget	Kano State Education Sector Performance Review 2021-2022	2021-2022 Education Sector Performance Review Report	https://perl.gov.com/wp-content/uploads/2023/07/Kano-State-Education-Sector-Performance-Review-Report-2021-2022.pdf		
144	July 2023	Year Seven	Public Financial Management (PFM)	Governance	Ministry of Planning & Budget	Kano State Health Sector Performance Review 2021-2022	2021-2022 Health Sector Performance Review Report	https://perl.gov.com/wp-content/uploads/2023/07/Kano-State-Health-Sector-Performance-Review-Report-2021-2022.pdf		
145	July 2023	Year Seven	Public Financial Management (PFM)	Governance	Ministry of Planning & Budget	Kano State Infrastructure Sector Performance Review 2021-2022	2021-2022 Infrastructure Sector Performance Review Report	https://perl.gov.com/wp-content/uploads/2023/07/Kano-State-Infrastructure-Sector-Performance-Review-Report-2021-2022.pdf		
146	July 2023	Year Seven	Public Financial Management (PFM)	Governance	Ministry of Planning & Budget	Kano State Water Supply & Sanitation Sector Performance Review 2021-2022	2021-2022 Water Supply & Sanitation Sector Performance Review Report	https://perl.gov.com/wp-content/uploads/2023/07/Kano-State-Water-Supply-Sanitation-Sector-Performance-Review-Report-2021-2022.pdf		
147	July 2023	Year Seven	Public Financial Management (PFM)	Governance	Ministry of Planning & Budget	Kano State Women, Youth and PWDs Sector Performance Review 2021-2022	2021-2022 Women, Youth and PWDs Sector Performance Review Report	https://perl.gov.com/wp-content/uploads/2023/07/Kano-State-Women-Youth-and-PWDs-Sector-Performance-Review-Report-2021-2022.pdf		
148	December 2023	Year Seven	Public Financial Management (PFM)	Governance	Kano Internal Revenue Service	Kano State Tax Policy Implementation Framework	The objective of this framework is to guide the implementation of the Kano State Tax Policy. It highlights the objectives of the Policy, strategies for achieving the objectives, activities that will aid the implementation of the strategies, key performance indicators and responsibility.	https://perl.gov.com/wp-content/uploads/2023/12/Kano-State-Tax-Policy-Implementation-Framework.pdf		
149	December 2023	Year Seven	Gender and Social Inclusion	Education	Ministry of Education	PERL IN - Establishing Sustainable Structures for Safeguarding & Safe Space Protocols in Kano	This Briefing Note reports on collaboration with PLAN in conducting the Safeguarding Training and the process of establishing structures in 200 schools in response to the request by the All-Nigeria Confederation of Principals of Secondary Schools (ANCOPSS)	https://perl.gov.com/wp-content/uploads/2023/12/PERL-IN-Establishing-Sustainable-Structures-for-Safeguarding-Safe-Space-Protocols-in-Kano.pdf		
150	December 2023	Year Seven	Gender and Social Inclusion	Education	Ministry of Education	Establishing Institutional Arrangements for Safeguarding in Girls Schools: Preparedness and Projects	This report presents the methodology for conducting the safeguarding training held in 2023, its outcomes along with established structures, tools, and coordination imperatives for sustaining the safe space protocols	https://perl.gov.com/wp-content/uploads/2023/12/Establishing-Institutional-Arrangements-for-Safeguarding-in-Girls-Schools-Preparedness-and-Projects.pdf		
151	December 2023	Year Seven	Public Financial Management (PFM)	Health	Kano State Primary Healthcare Management Board	KSPHCMB Financial Operations Guide	This Financial Management and Reporting Manual is developed to help the staff of the Primary Healthcare Management Board (PHCMB) understand their roles and responsibilities for financial management, and how the Board's finance system and procedures fit together. It has considered key relevant financial instructions, including guidelines for the current programs being implemented at the health facilities, e.g. the Drugs Revolving Fund (DRF), the Kano State Contingency Healthcare Management Agency (ESHIMA) program, Service Accounts, and the Basic Health Care Provision Fund (BHCPF). The manual has also considered relevant Public Sector Financial Management best practices and Standard Operating Procedures (SOPs) that are relevant and operational at the health facilities level.	https://perl.gov.com/wp-content/uploads/2023/12/Kano-State-Primary-Healthcare-Management-Board-Financial-Operations-Guide.pdf		
152	December 2023	Year Seven	Public Service Management (PSM)	Health	Kano State Primary Healthcare Management Board	KSPHCMB New Organogram	This presents the new organogram of the KSPHCMB	https://perl.gov.com/wp-content/uploads/2023/12/Kano-State-Primary-Healthcare-Management-Board-New-Organogram.pdf		
153	March 2024	Year Seven	Public Service Management (PSM)	Governance	Office of the Head of Civil Service	Kano State 2023 Maping Mapping Report	This report consolidates information received during the mandate mapping exercise, those received during the roundtable discussions, and the insights provided by the Office of the Head of Civil Service. To validate the accuracy, reliability, and usability of the contents of the report, representatives of all Phase I MDAs were brought together during a validation session. A total of 91 participants participated in the exercise, which was chaired by the Ag. Head of Civil Service.	https://perl.gov.com/wp-content/uploads/2024/03/Kano-State-2023-Mapping-Mapping-Report.pdf		



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S/No	Date	Reporting Period	Reform Area	Sector	MDAs	Title & Output Type	Brief Description	Link	Suitable for External Circulation (Facilitators)	Notes
154	March 2024	Year Seven	Public Service Management (PSM)	Governance	Office of the Head of Civil Service	Kano State Phase 1 MDAs Mandates Information Table	This presents the detailed information on mandates of the Phase 1 Ministries, Departments & Agencies in tabular form. It presents the mandates of the MDAs, each MDAs' collaborating MDAs and notes/recommendations for action.	Embedded in Kano State 2023 Mandate Mapping Report - https://perl.kano.gov.ng/1967b6e6-com/1967b6e6/969682709029043666		
155	March 2024	Year Seven	Policy & Strategy (P&S)	Environment	Ministry of Environment & Climate Change and Watershed, Erosion & Climate Change Management Agency	Draft Kano State Climate Change Policy - Context, Dimensions & Considerations	This document outlines several important issues/considerations that will form integral parts of the Kano State Climate Change Policy. The issues include the background, the need for alignment of the policy to national and global policies, relevant priority sectors to focus upon, funding sources for implementing the policy, and key role players in the policy implementation. PERL, advises that KNSG ensures that these important issues/considerations are put together in an integrated manner to demonstrate the policy objectives to be achieved, the key programmes to be implemented, specific outcomes to deliver, broad strategies that will be deployed to achieve the policy objectives and to deliver the expected outcomes, and policy implementation plan.	Pending Approval - Submitted to WCCMA		
156	March 2024	Year Seven	Policy & Strategy (P&S)	Environment	Ministry of Environment & Climate Change and Watershed, Erosion & Climate Change Management Agency	Brief on Developing Kano State Climate Change Policy - PERL's Role	This brief highlights the role PERL played in supporting KNSG in developing its Climate Change Policy and its point of exit including recommendations for the state government to carry forward the intervention with support of FCDO programme - Purpose. The intervention provided an opportunity for a wide network of stakeholders to provide input on the development of a climate change policy document for Kano state. It also provided an opportunity for stakeholders to get a better understanding of the global and national context for addressing climate change and developing targets that will complement national and subnational efforts.	Pending Approval - Submitted to WCCMA		
157	March 2024	Year Seven	Knowledge Management & Communications (KMC)	Governance	Office of the Head of Civil Service	Brief on PERL Cross-States Knowledge Transfer and Exit Dissemination	This brief highlights the quality of insights gathered from the knowledge transfer and dissemination event - insights on tools usage, their contribution to reform deepening, and partners' commitments to adaptation and continuity align with the sessions overarching.	https://perl.kano.gov.ng/1967b6e6-com/1967b6e6/969682709029043666		
158	March 2024	Year Seven	Knowledge Management & Communications (KMC)	Governance	Office of the Head of Civil Service	Introduction to PERL's PERFORM Toolkit March 2024	These slides contains an overview of the respective tools and links to the tools	https://perl.kano.gov.ng/1967b6e6-com/1967b6e6/969682709029043666		
159	March 2024	Year Seven	Knowledge Management & Communications (KMC)	Governance	Office of the Head of Civil Service	Overview of PERL-ARC's GESI Interventions March 2024	These slides contains an overview of the respective tools and links to the tools	https://perl.kano.gov.ng/1967b6e6-com/1967b6e6/969682709029043666		
160	March 2024	Year Seven	Knowledge Management & Communications (KMC)	Governance	Office of the Head of Civil Service	Overview of PERL's Policy & Strategy Toolkit March 2024	These slides contains an overview of the respective tools and links to the tools	https://perl.kano.gov.ng/1967b6e6-com/1967b6e6/969682709029043666		
161	March 2024	Year Seven	Monitoring & Evaluation (M&E)	Health	Kano State Contributory Healthcare Management Agency	Strengthening Monitoring and Evaluation System: Improving Coordination and Accountability towards Universal Healthcare Coverage	This report provides a comprehensive account of the efforts undertaken to strengthen KSCHEMA's M&E system further, highlighting the strategic activities conducted, the challenges encountered, and the adaptive solutions implemented. It offers insights into the iterative process of system refinement, the importance of stakeholder collaboration, and the critical role of leadership in fostering a data-driven culture within healthcare administration. As KSCHEMA continues on its path towards achieving UHC, the experiences documented herein serve as a valuable resource, illustrating the complexities of healthcare management and the transformative potential of a robust M&E system.	https://perl.kano.gov.ng/1967b6e6-com/1967b6e6/969682709029043666		
162	June 2024	Year Eight	Public Financial Management (PFM)	Governance	Office of the Accountant General	PERL's Initial Thoughts-Questions Around Implementing SIFMIS	This brief contains general questions about the Home-grown Kano State Integrated Financial Management System, specific questions about PERL's support and technical questions on the functionality of the system.	https://perl.kano.gov.ng/1967b6e6-com/1967b6e6/969682709029043666		
163	June 2024	Year Eight	Public Financial Management (PFM)	Governance	Office of the Accountant General	Strengthening Kano State Integrated Financial Management Information System - PERL's Observations & Recommendations	This brief highlights the purpose of the first three components of the Kano SIFMIS - the 1) Budget Platform, the Treasury-Budget Expenditure and Accountability Management System (T-REIMS), and the Kano Integrated Revenue Management and Assurance System (KIRMAS). It presents the key issues and observations from the first review of the three platforms and recommendations for addressing them.	https://perl.kano.gov.ng/1967b6e6-com/1967b6e6/969682709029043666		
164	June 2024	Year Eight	Public Financial Management (PFM)	Governance	Office of the Accountant General	Pre-Validation Brief - Integrating Updated Budget and DDM Tools and Frameworks in the State's Homegrown Fin Mgt System	This brief highlights the technical engagements conducted in improving the functionality of the first three components of the Kano SIFMIS, and further issues, observations and recommendations for further enhancing the functionality of the components. This also presents initial recommendations for ensuring smooth roll out of the updated system for the next budget cycle.	https://perl.kano.gov.ng/1967b6e6-com/1967b6e6/969682709029043666		
165	June 2024	Year Eight	Public Financial Management (PFM)	Governance	Office of the Accountant General	Post-Validation Intervention Brief - Integrating Updated Budget and Revenue Tools and Frameworks in Kano	This brief provides an overview of all the technical engagements conducted in improving the functionality of the first three components of the Kano SIFMIS: initial review of the Kano Integrated Payroll and Personnel Information System (KIPPIIS), and outstanding issues, observations and recommendations that will further enhance the functionality of the components, and ensuring smooth roll out of the updated system for the budget cycle.	https://perl.kano.gov.ng/1967b6e6-com/1967b6e6/969682709029043666		
166	June 2024	Year Eight	Knowledge Management & Communications (KMC)	Education	Ministry of Education	Passing the Baton: Hand Over of PERL Resources to PLANE and Kano State Ministry of Education	This Technical brief provides an overview of the Partnership to Engage, Reform & Learn (PERL)'s support towards enhancing safe spaces in girls' schools in Kano over the last three years. It provides respective short notes on each of the four key areas to guide the Partnership for Learning for All in Nigeria (PLANe) and the relevant agencies of the Ministry of Education as PERL finally exits. This is to ensure the continuation of this initiative, to encourage girls to enroll, remain in schools and transit to tertiary institutions.	https://perl.kano.gov.ng/1967b6e6-com/1967b6e6/969682709029043666		
167	June 2024	Year Eight	Gender and Social Inclusion	Education	Ministry of Education	Knowledge Transfer - Handing Over Resources on Safe Space and Signposting to PLANE and Education Parasatals	This Briefing Note provides an update on the level of implementation, progress to date, challenges encountered during implementation of the safeguarding intervention, along with the key lesson learnt. It includes an overview of the hand over to PLANE and Education Ministers, Departments and Agencies (MDAs).	https://perl.kano.gov.ng/1967b6e6-com/1967b6e6/969682709029043666		
168	June 2024	Year Eight	Knowledge Management & Communications (KMC)	Education	Bayero University Kano - Centre for Gender Studies	Passing the Baton: Hand Over of PERL Resources to the Centre for Gender Studies, Bayero University, Kano	This brief summarizes the tools and literature made available both electronically and physically to the Centre to serve as a repository, for use as research, teaching, and reference materials.	https://perl.kano.gov.ng/1967b6e6-com/1967b6e6/969682709029043666		
169	June 2024	Year Eight	Gender and Social Inclusion	Education	Bayero University Kano - Centre for Gender Studies	Knowledge Transfer - Hand Over of PERL Resources to Centre for Gender Studies, Bayero University Kano	This Briefing Note provides an overview of the engagement with the Centre for Gender Studies, the major output and lessons learnt from the session. The engagement included training the CGS staff and associated officials from the University on deploying the Equitable Budgeting toolkit and 'How to Guide - on Gender Mainstreaming'.	https://perl.kano.gov.ng/1967b6e6-com/1967b6e6/969682709029043666		
170	June 2024	Year Eight	Gender and Social Inclusion	Education	Bayero University Kano - Centre for Gender Studies	Proposed Curriculum for Gender, Leadership, and Governance Course	This proposed curriculum was developed by the participants of the learning and dissemination session held with the Centre for Gender Studies and Stakeholders in May 2024. It contains further guidance from PERL Technical Advisors on considerations when producing the final draft.	https://perl.kano.gov.ng/1967b6e6-com/1967b6e6/969682709029043666		
171	June 2024	Year Eight	Monitoring & Evaluation (M&E)	Health	Kano State Contributory Healthcare Management Agency	Handing Over Digitised Monitoring and Evaluation Tools to Kano State Contributory Healthcare Management Agency	This Briefing Note (BN) highlights PERL's value addition to KSCHEMA operations and the handover ceremony	https://perl.kano.gov.ng/1967b6e6-com/1967b6e6/969682709029043666		
172	June 2024	Year Eight	Public Service Management (PSM)	Health	Kano State Primary Healthcare Management Board	Hand Over of Resources to the Primary Healthcare Management Board and LATVA	This Briefing Note highlights the lessons learned from engaging the PHCMB including the constraints encountered, key lessons from the handover ceremony, and testimonies by the sector officials on the value of PERL's support. The results attained are also listed, attesting to PERL's resilience until challenge.	https://perl.kano.gov.ng/1967b6e6-com/1967b6e6/969682709029043666		











